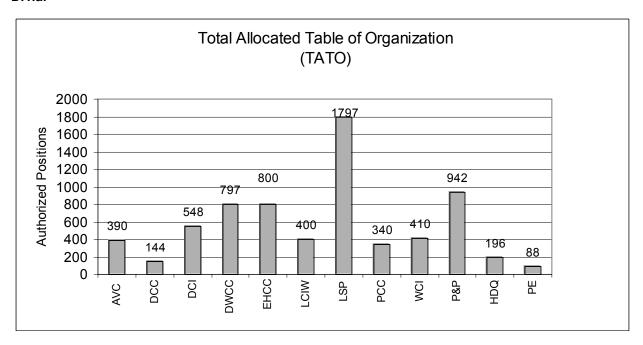
D. HUMAN RESOURCES

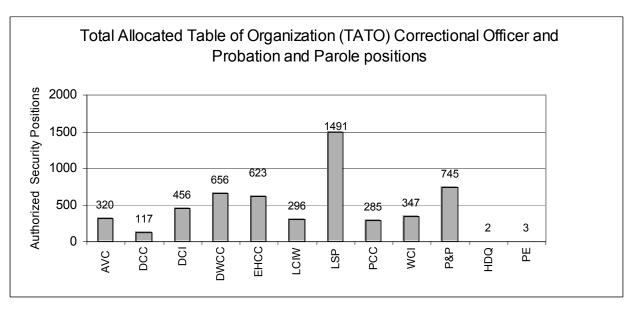
1. TOTAL ALLOCATED TABLE OF ORGANIZATION

The Department bases the Total Allocated Table of Organization (TATO) on the number of positions authorized by the Office of Planning and Budget plus the number of established job appointments. The Department currently has 6852 positions allocated for fiscal year 2004–2005. Chart **D.1.a.** depicts the number of positions allocated at each unit. Chart **D.1.b.** depicts the breakdown of Correctional Officer and Probation and Parole positions allocated at each unit.

D.1.a.



D.1.b.

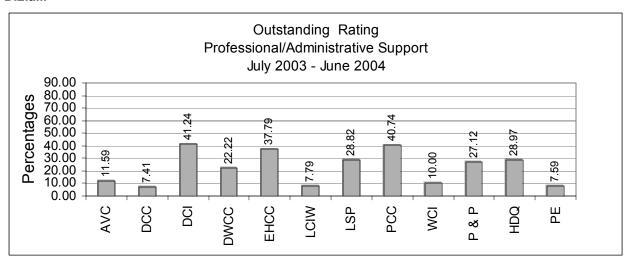


2. PERFORMANCE APPRAISALS

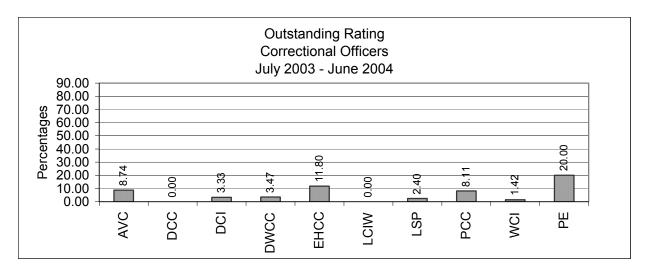
In accordance with Civil Service Rule 10.1 each state agency shall use a performance planning and review system. Each employee shall be rated on the following performance factors: Work Product, Dependability, Cooperativeness, Adaptability, Communication, and Daily Decision Making/Problem Solving. Employees are rated on each applicable performance factor using the following ratings: Outstanding, Exceeds Requirements, Meets Requirements, Needs Improvement, and Poor. Charts **D.2.a.i.** thru **D.2.e.iii.** depict a breakdown of the ratings for fiscal year 2003-2004. In regards to the charts that contain ratings for Probation and Parole Officers, it is important to note that only two Probation and Parole Officers are assigned to the Headquarters Unit.

Outstanding Rating

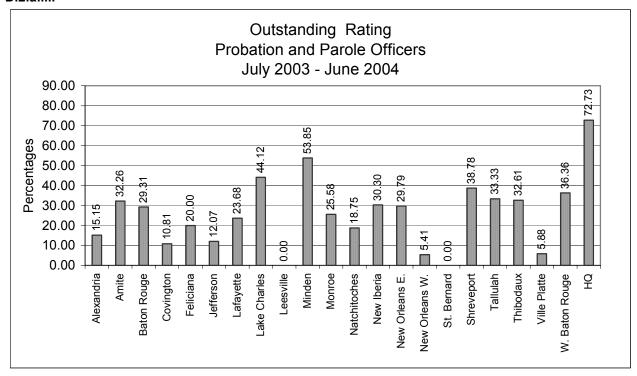
D.2.a.i.



D.2.a.ii.

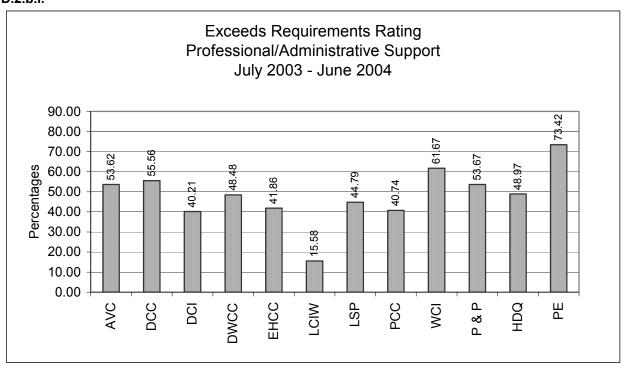


D.2.a.iii.

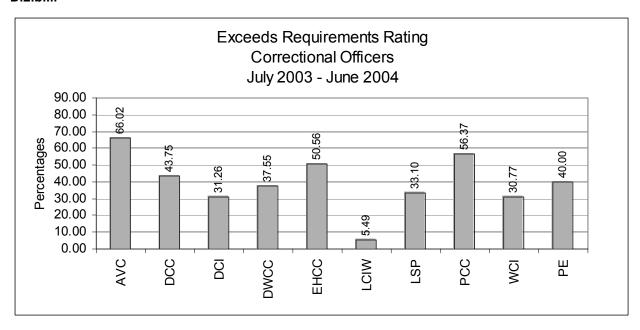


Exceeds Requirements Rating

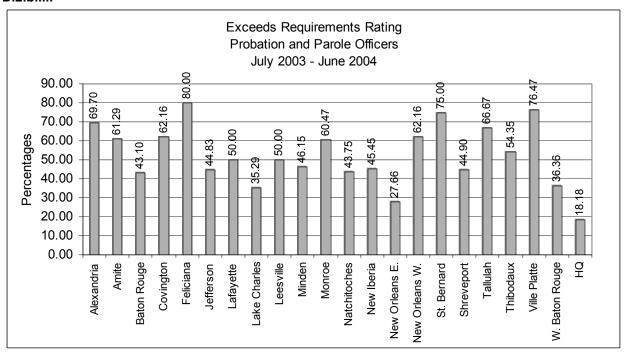
D.2.b.i.



D.2.b.ii.

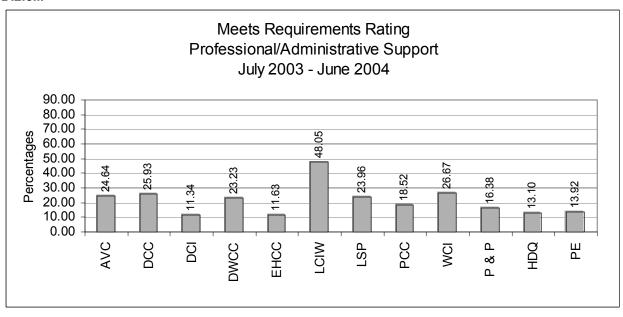


D.2.b.iii.

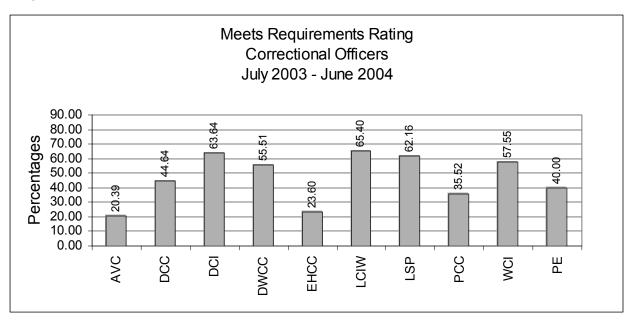


Meets Requirements Rating

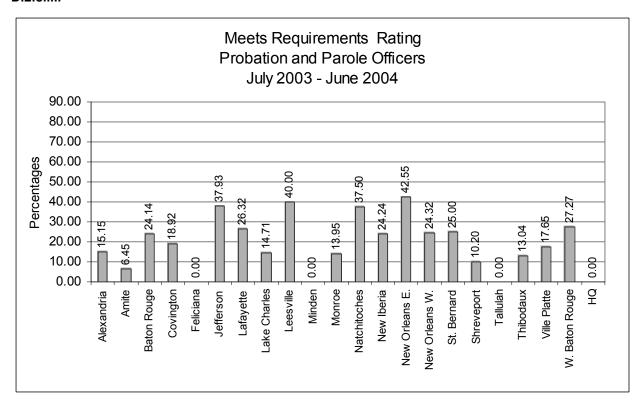
D.2.c.i.



D.2.c.ii.

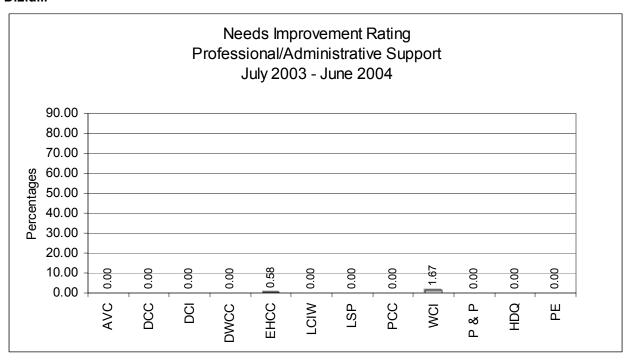


D.2.c.iii.

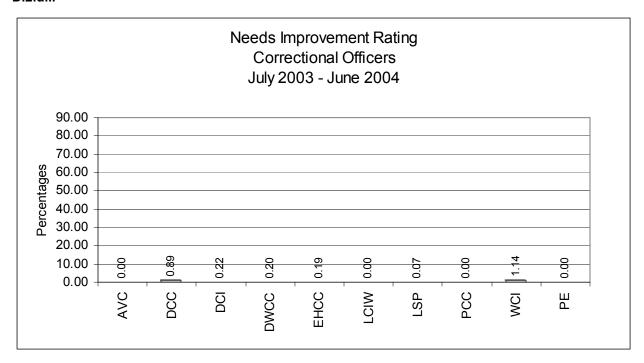


Needs Improvement Rating

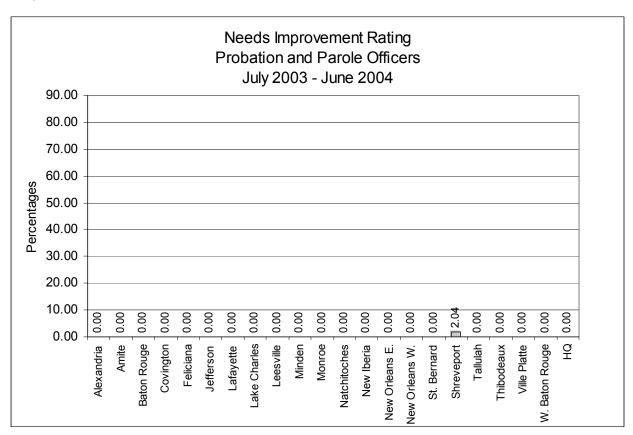
D.2.d.i.



D.2.d.ii

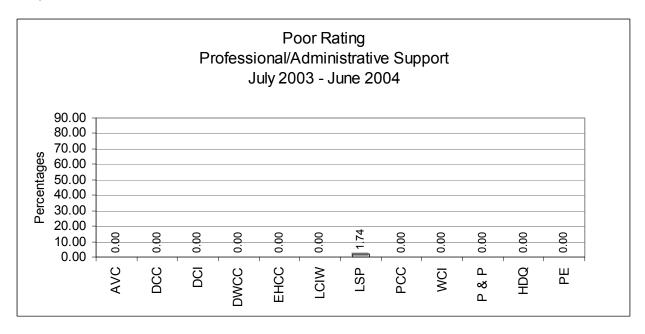


D.2.d.iii.

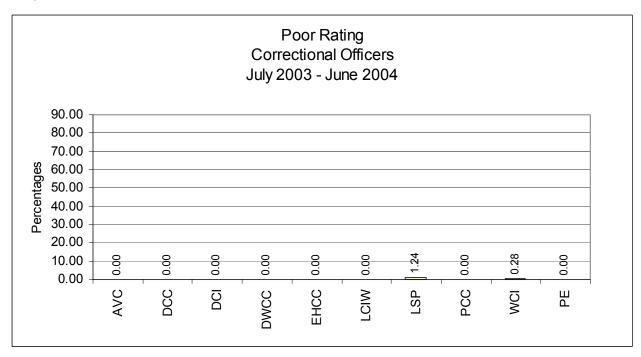


Poor Ratings

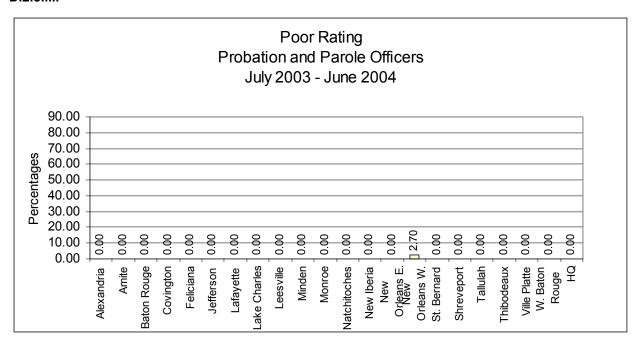
D.2.e.i.



D.2.e.ii.



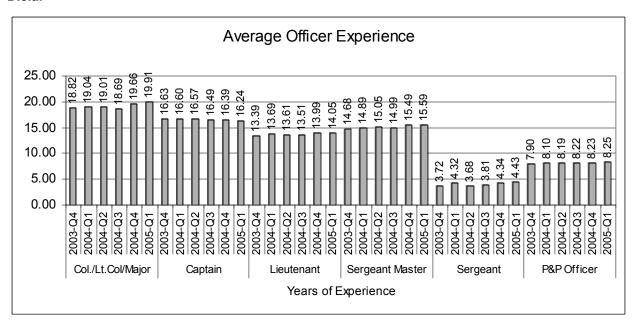
D.2.e.iii.



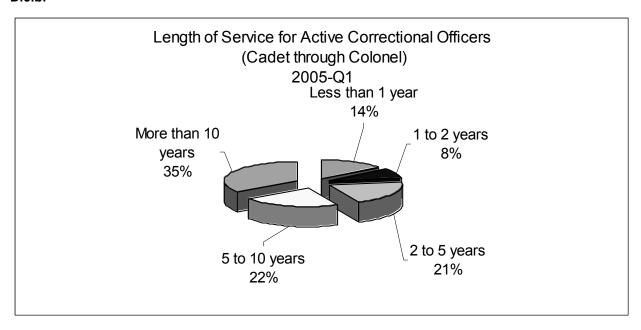
3. AVERAGE OFFICER EXPERIENCE

Charts **D.3.a.** thru **D.3.d.** depict the average years of experience for each job title listed. Averages are calculated by each employee's seniority date on the last day of the quarter. Seniority dates include the time spent as a correctional officer or probation and parole officer with the Department.

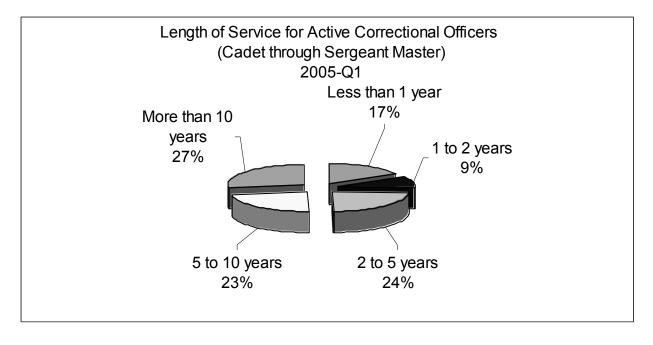
D.3.a.



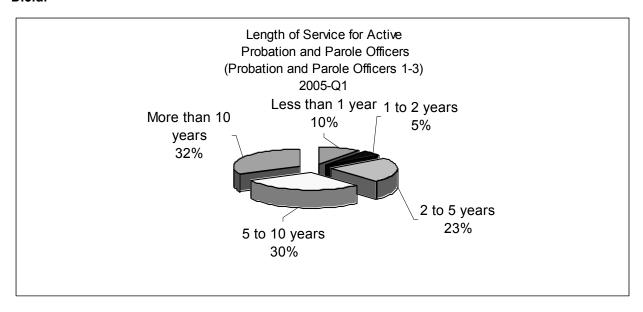
D.3.b.



D.3.c.



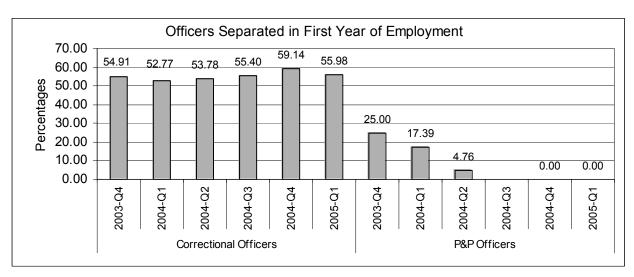
D.3.d.



NEW OFFICER LONGEVITY REPORT (first year)

Chart **D.4.** depicts the percentage of new officers that have separated from the Department in the first year of employment. All new officers hired one year ago are compared to the number of officers still employed one year later. It is notable that over half of the correctional officers hired leave the Department before completing a year of service. This trend has remained constant over the last six quarters. There has been a steady decline in the number of new probation and parole officers leaving service before the first year, there were no new hires during Q3 of 2004.

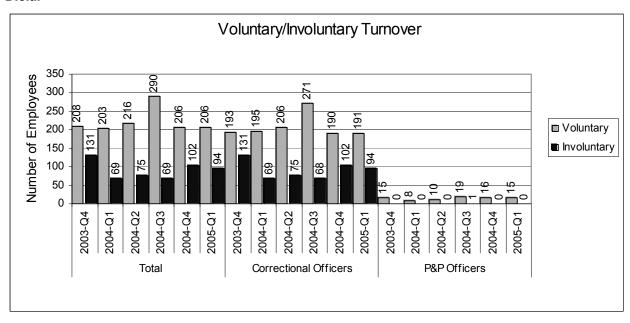
D.4.



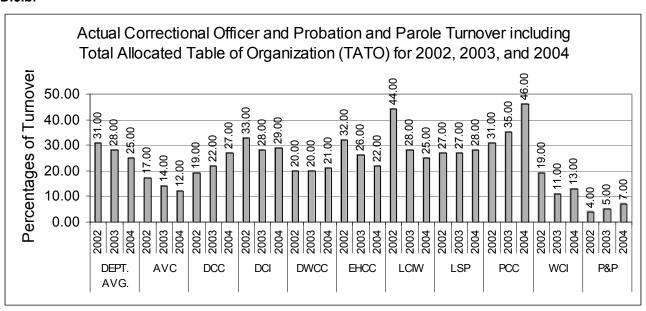
5. VOLUNTARY/INVOLUNTARY EMPLOYEE TURNOVER

Chart **D.5.a** depicts separations from the Department for correctional officers and probation and parole officers on a voluntary and involuntary basis. The number of employees who involuntarily separate indicates the pro-active approach by the Department in separating unsuitable employees. Chart **D.5.b.** depicts the actual security turnover for 2002 thru 2004.

D.5.a.



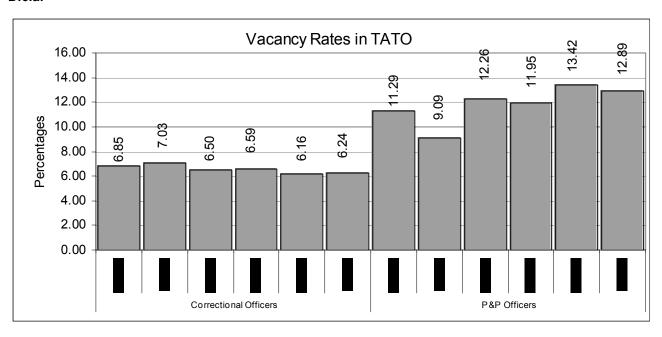
D.5.b.



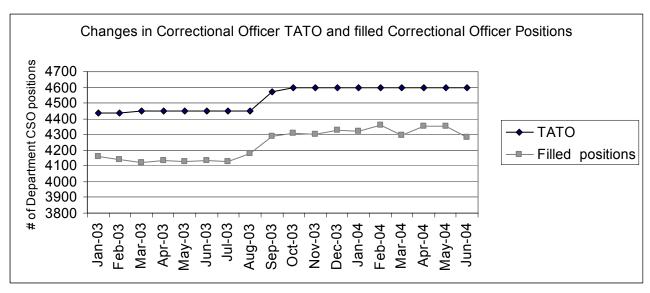
6. AVERAGE VACANCY RATES IN SELECTED CLASSES

Chart **D.6.a.** depicts the vacancy rates for Correctional Officers and Probation and Parole Officers. Charts **D.6.b.** and **D.6.c.** depict the changes in the number of authorized Correctional Officer positions and Probation and Parole TATO positions against the number of filled Correctional Officer and Probation and Parole TATO positions. The number of authorized positions will increase or decrease in July of each year as a result of the beginning of the fiscal year. Other increases will be due to the opening of a new facility, such as the Steve Hoyle Rehabilitation Center which opened in June of 2004.

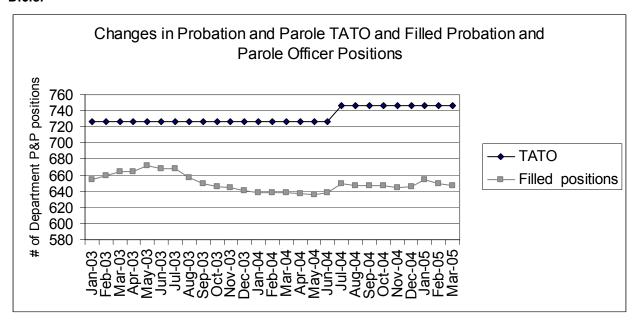
D.6.a.



D.6.b.



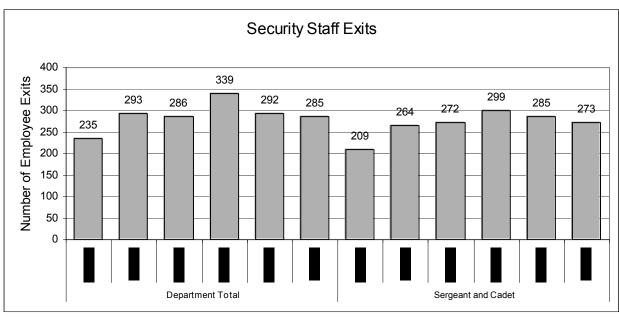
D.6.c.



7. SECURITY STAFF EXITS

Chart **D.7.** demonstrates cadet and sergeant turnover as compared to the total security turnover. Cadet through Colonel positions are included in the total security numbers and reflected as Department Total. Cadet and Sergeants make up the vast majority of separations.

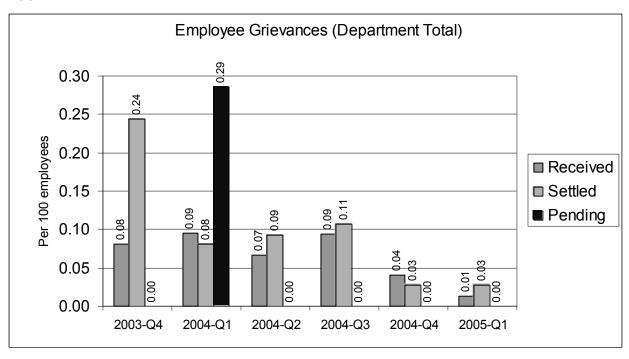
D.7.



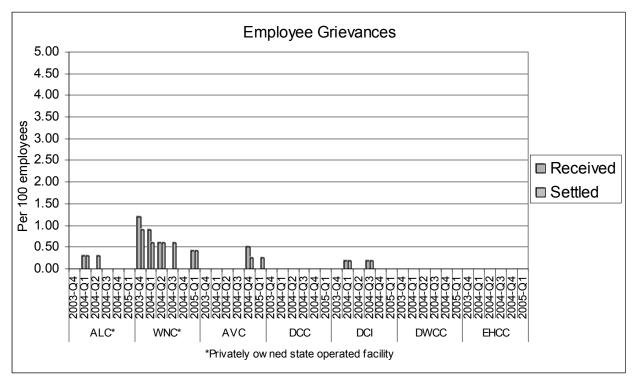
8. EMPLOYEE GRIEVANCES AND STATUS

Chart **D.8.a.** depicts the number of grievances received vs. the number that are pending and settled as a Department. Charts **D.8.b.i.** thru **D.8.b.ii.** have a completed breakdown of grievances by unit.

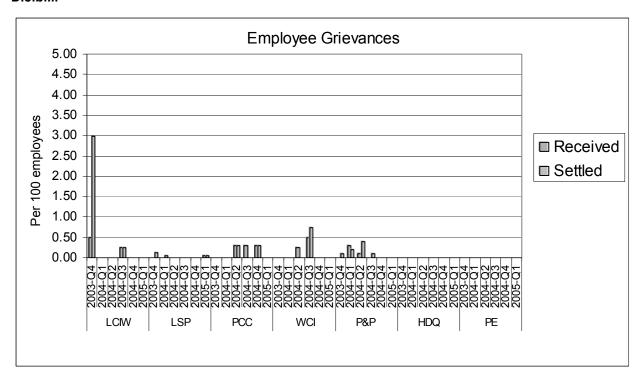
D.8.a.



D.8.b.i.



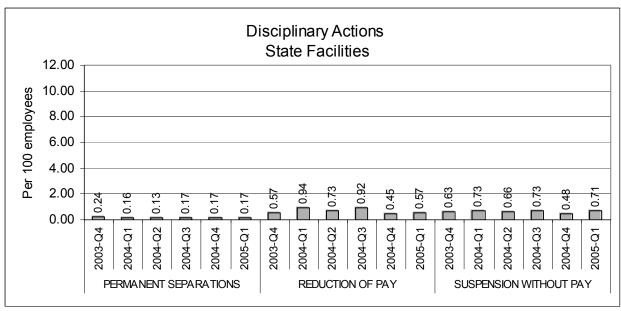
D.8.b.ii.



9. STATE FACILITY EMPLOYEE DISCIPLINARY ACTIONS

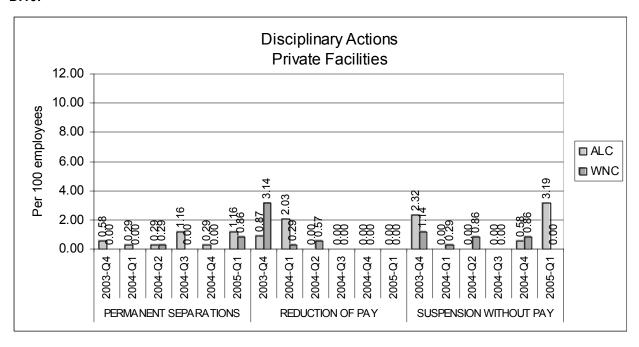
Employee disciplinary actions are the chief means by which the Department ensures adherence to policy and procedure required to make the Department safe and operated in the best interest of the public safety. The Department has very few separations reversed by Civil Service or the courts.

D.9.



10. PRIVATE EMPLOYEE DISCIPLINARY ACTIONS

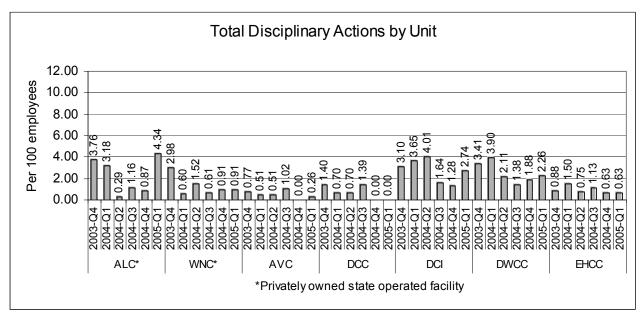
D.10.



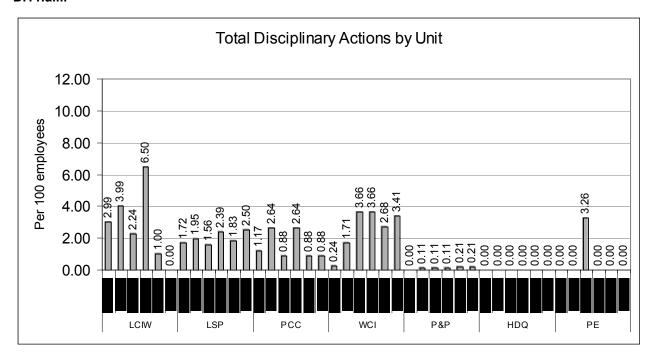
11. EMPLOYEE DISCIPLINARY ACTIONS BY UNIT

Chart **D.11.a.i.** and Chart **D.11.a.ii.** depict the number of disciplinary actions at each unit. The chart includes separations, involuntary demotions, reductions of pay, and suspensions without pay. The increase in disciplinary actions at LCIW for Q3 of 2004 is a result from violations to Rule #8 Failure to Report for Duty.

D.11.a.i.



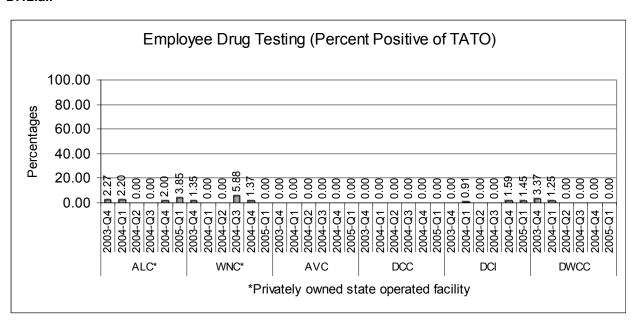
D.11.a.ii.



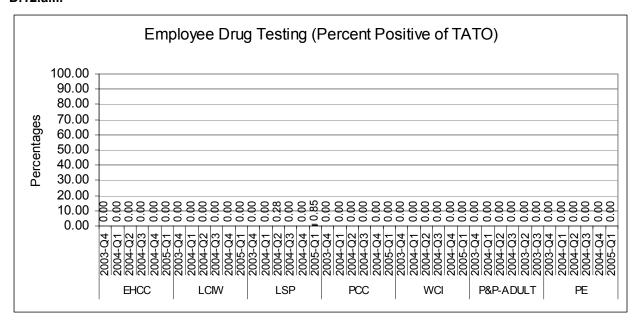
12. EMPLOYEE DRUG TESTING

Chart **D.12.a.i.** and **D.12.a.ii.** reflect the results of quarterly employee drug testing at each institution. Department Regulation No. A-02-008 establishes a comprehensive program of substance abuse education and establishes guidelines for employee drug/alcohol testing. Pre-employment drug testing is not reflected in this chart.

D.12.a.i



D.12.a.ii.



13. SECURITY STAFFING SUMMARY REPORTS

A model staffing formula is used to determine the number of staff needed for security positions. The staffing requirements are based upon factors including coverage of mandatory and non-mandatory posts, historical leave usage (annual, sick, and compensatory), absences due to holidays and regular days off, relief factor requirements (which include absenteeism for training), physical layout of housing and common areas, and institutional programming responsibilities. All requirements are established in Departmental Regulation No. A-02-018.

Relief factors are only computed on Mandatory Posts. A "mandatory post" in a housing unit or other fixed drop implies that the position would be covered for periods indicated regardless of whether or not overtime had to be worked. In auditing compliance with security staffing, non-compliance would be found if a mandatory drop was not covered regardless of absenteeism or other considerations.

Number of teams required to cover posts:

```
"24 hour posts" requires 4 teams
```

Relief factor:

```
24 Hour Post: (# of posts x 4.8) - (# of posts x 4.0)
12 Hour Post: (# of posts x 2.4) - (# of posts x 2.0)
10 Hour Post: (# of posts x 1.2) - (# of posts x 1.0)
8 Hour Post: (# of posts x 1.2) - (# of posts x 1.0)
```

Actual Security:

Category A refers to the actual number of authorized security positions. Category B refers to the number of Security Job Appointments set up to cover vacancies related to turnover in authorized positions.

[&]quot;12 hour posts" requires 2 teams

[&]quot;10 hour posts" requires 1 team

[&]quot;8 hour posts" requires 1 team

[&]quot;Flex" post requires 1 team

SECURITY STAFFING SUMN	MARY Unit: AVC Date: Date:											
JOB TITLES AND FUNCTIONS	24 Hr.	MANDAT	ORY 10 Hr.	9 Ц-	24 Hr.	NON 12 Hr.	- MANDAT	ORY 8 Hr.	FLEX	# o	of POSITIONS N/M	TOTAL POSITIONS REQUIRED
Corrections Colonel	24 Hr.	12 Hr.	10 Hr.	8 Hr.	24 Hr.	12 Hr.	10 Hr.	8 Hr.	FLEX	MAN	N/M	REQUIRED
								1		0	1	1
Corrections Lt. Colonel								3		0	3	3
Corrections Major								3		0	3	3
								2			2	2
Corrections Captain	2				0			6		8	6	14
Corrections Lieutenant												
SUB-TOTAL	3 5	1	0	0	0	0	0	5 17	0	14 22	5 17	19 39
Corrections Mssgt./Sgt/Cadet												
	1	1	ı	ŀ	IOUSIN	G		ı		1	T	
Cellblock Dorms	5 12				4					20 48	16	20 64
Impact										0	0	0
SUB-TOTAL	17	0	0	0	4 FIELD	0	0	0	0	68	16	84
Armory					FIELD			2		0	2	2
Canine										0	0	0
Field - Reg Dty w/ Restrictions								1		0	1	1
Field Crew (Max) Field Crew (Med)								6 14		0	6 14	6 14
Field Crew (Min)		1						1		2	1	3
Field-Medical/EMT										0	0	0
Project Cleanup SUB-TOTAL	0	1	0	0	0	0	0	3 27	0	0 2	3 27	3 29
					OTHER							
Canteen								2		0	2	2
Chapel Control Center	2					1		0		0 8	1	9
Food Service		3				1				6	2	8
Gates-Front Gate	1									4	0	4
Gates-Gate Officers Internal Gates-Sallyport	1	2				2		2		8	2	12
Gym/Recreation						2	5	5				
Hobby Shop						2	4					
Laundry			1 0 1									
Mailroom Maintenance								2		0	2	2
Medical-Infirmary	1					2				4	4	8
Medical-offsite										0	0	0
Other (Support Staff) Prison Enterprises								4		0	0	0
Roving Patrol					1					0	4	4
Safety										0	0	0
School - Academic School - Votech								3 2		0	2	2
Shakedown										0	0	0
Towers	5									20	0	20
Training Trip Officers						9				0	0 18	0 18
Visiting						1				0	2	2
Warehouse	40	-	0	0	1	20	0	1 21	0	0	1 63	1
SUB-TOTAL GRAND TOTAL	10 32	5 7	0	0	5	20	0	21 65	0	50 142	63 123	115 267
EMPLOYEE RELIEF	25.6	2.8	0	0							TOTAL RELIEF	28
TOTAL SECURITY STAFF REQUIRED					1						TO THE RELIEF	295
TOTAL SECURITY STAFF REQUIRED	0-4	10-4	1									290
ACTUAL SECURITY POSITIONS	Category A Authorized	Category B Other		AE	DITIONA	L SECUR	ITY POSI	TIONS RE	QUIRED	-25	Ī	
Corrections Colonel	1										•	
Corrections Lt. Colonel	3 2			A= Autho		ointm						
Corrections Major Corrections Captain	14		category	_ Securi	ity Job App	omments						
Corrections Lieutenant	19					PREPARED	Ву:					
Corrections Mssgt./Sgt./Cadet TOTALS	255 294	26 26				Telephone #						
TOTALS	204		1		-	Wardens Sig						
то	TAL ACTUAL	SECURITY F	POSITIONS	320		-						
	TC	BE COMPL	ETED BY	HEADQU	ARTERS H	IUMAN RE	SOURCES	OFFICE C	NLY			
Total Actual Ranking Officer Positions Capacity	39 1474			Housin	ng Officers Population	84 1474				1	Other Officers	115 1474
Ratio Total Actual Security Positions (Mssgt/Sgt/Cadet) Capacity	1:37.79 281 1474	•			Ratio ng Officers tal Officers	1:17.54 84 320					Ratio Other Officers Total Officers	1:12.82 115 320
Ratio Total Ranking Officer Positions	1:5.25			Fie	Ratio Id Officers	1:3.81					Ratio Total Relief	1.2.78 28 295
Total Officer Positions Ratio												
Total Actual Security Positions (Mssgv-sgv-Cadet) Total Officer Positions Ratio	320 1:1.14	-		Tot	al Officers Ratio	320			A0		rity Positions Required Security Staff Required %	-25 295 -8.33%

SECURITY STAFFING SUMM.	ARY Unit: <u>DCC</u> Date: <u>5/4/2005</u>													
JOB TITLES AND FUNCTIONS	24 Hr.	MANDAT 12 Hr.	ORY 10 Hr.	8 Hr.	24 Hr.	NON 12 Hr.	- MANDAT	ORY 8 Hr.	FLEX	# of	F POSITIONS N/M	TOTAL POSITIONS		
Corrections Colonel														
Corrections Lt. Colonel								1		0	1	11		
Corrections Lt. Colonel										0	0	0		
Corrections Major														
Compations Contain								1		0	1	11		
Corrections Captain	1							4		4	4	8		
Corrections Lieutenant														
SUB-TOTAL	1.5 2.5	0	0	0	0	0	1	6 12	0	6 10	7 13	13 23		
Corrections Mssgt./Sgt/Cadet	2.5						<u>'</u>	12	U	10	13	23		
				Н	OUSING	;								
Celiblock	1									4	0	4		
Dorms Impact	5									20 0	0	20 0		
SUB-TOTAL	6	0	0	0	0	0	0	0	0	24	0	24		
		l	l		FIELD			l			ı			
Armory										0	0	0		
Canine Field - Reg Dty w/ Restrictions										0	0	0		
Field Crew (Max)										0	0	0		
Field Crew (Med)								40		0	0	0		
Field Crew (Min) Field-Medical/EMT	1							12		0	12 0	16 0		
Project Cleanup							3			0	3	3		
SUB-TOTAL	1	0	0	0	0 OTHER	0	3	12	0	4	15	19		
Canteen					UIHER			1		0	1	1		
Canteen Chapel								<u> </u>		0	0	0		
Control Center	1									4	0	4		
Food Service	2			8 0										
Gates-Front Gate	1									0	0	0		
Gates-Gate Officers Internal Gates-Sallyport										0	0	0		
Gym/Recreation					1					0	4	4		
Hobby Shop							0							
Laundry							0							
Mailroom Maintenance							0	0						
Medical-Infirmary					1					0	4	4		
Medical-offsite	1									4	0	4		
Other Prison Enterprises										0	0	0		
Roving Patrol	3									12	0	0 12		
Safety										0	0	0		
School - Academic										0	0	0		
School - Votech Shakedown										0	0	0		
Towers										0	0	0		
Training										0	0	0		
Trip Officers										0	0	0		
Visiting Warehouse								1		0	0	<u> </u>		
SUB-TOTAL	8	0	0	0	2	0	0	2	0	32	10	42		
GRAND TOTAL	17.5	0	0	0	2	0	4	26	0	70	38	108		
EMPLOYEE RELIEF	14	0	0	0							TOTAL RELIEF	14		
TOTAL SECURITY STAFF REQUIRED												122		
- I GINED	Category A	Category P	1											
ACTUAL SECURITY POSITIONS	Category A Authorized	Other		AL	DITIONA	L SECUR	ITY POSI	TIONS RI	QUIRED	5]			
Corrections Colonel	1										-			
Corrections Lt. Colonel	0			A= Autho										
Corrections Major Corrections Captain	8		- Category	/ B= Secur	ity Job App	ointments								
Corrections Lieutenant	13					PREPARED	Ву:							
Corrections Mssgt./Sgt./Cadet	85	9												
TOTALS	108	9	l			Telephone # Wardens Sig								
	TAL ACT::::	SECURITY -	OCITION'S	44-		varuens Sig	_I natur e							
70	TAL ACTUAL				•									
	то	BE COMPLE	TED BY F	IEADQUA	RTERS HU	JMAN RES	OURCES (OFFICE O	NLY					
Total Actual Ranking Officer Positions Capacity	23 500		To	Housin	ng Officers Population	24 500				Tot	Other Officers al Inmate Population	42 500		
Ratio	1:21.74		10	ate	Ratio					701	Ratio	1:11.90		
Total Actual Security Positions (Mssgt/Sgt/Cadet)	94				ng Officers						Other Officers	42		
Capacity Ratio	500 1:5.32			Tot	al Officers Ratio	117 1:4.88					Total Officers Ratio	117 1:2.78		
Total Ranking Officer Positions	23				ld Officers						Total Relief	14		
Total Officer Positions Ratio	117 1:5.09		To	tal Inmate	Population Ratio					Total Se	curity Staff Required %	122 11.48%		
Total Actual Security Positions (Mssgt/Sgt/Cadet)	94			Fie	ld Officers	19			Addit	ional Security	y Positions Required	5		
Total Officer Positions Ratio	117 1:1.24			Tot	tal Officers Ratio	117				Total Se	curity Staff Required	122 4.10%		
Kabo											70.			

Content Cont	SECURITY STAFFING SUMMARY Unit: DCI Date: 5/10/2005													
Secretion Lange	JOB TITLES AND FUNCTIONS	04115			0.11-	04115				FLEY				
Segentian Shower with a part of the control of the	Corrections Colonel	24 Hr.	12 Hr.	10 Hr.	8 Hr.	24 Hr.	12 Hr.	10 Hr.	8 Hr.	FLEX	MAN	N/M	REQUIRED	
Content a part	0								3		0	3	3	
Sentemon groups	Corrections Et. Colonel								4		0	4	4	
Schellengering 1	Corrections Major											0		
Semental minument 1	Corrections Captain								8			8	8	
Controller Sulf 170		2	1		2				6		12	6	18	
Coltable	Corrections Lieutenant	8			4				8		36	8	44	
Control 1		10	1	0	6	0	0	0	29	0	48	29	77	
Second 19	Corrections Mssgt./Sgt/Cadet				ŀ	OUSIN	G							
Marie Mari														
Caree Care		19	3											
Marry Corporation 1	SUB-TOTAL	30	4	0	0		0	0	0	0	128	0	128	
Same Same Same Same Same Same Same Same	Armory					FIELD			1		0	1	1	
THE CHANGES 1. 1. 1. 1. 1. 1. 1. 1	Canine													
## Common									6					
Part	Field Crew (Med)								9		0	9	9	
Part Column Part	Field Crew (Min) Field-Medical/FMT		2	14	0				8					
Content	Project Cleanup										0	2	2	
Career	SUB-TOTAL	0	2	14	0			2	24	0	18	26	44	
Control Center 2	Canteen				3						3	0	3	
Field Serioris Offices (Internal Control of		2												
Gase Saleyford		2	3		1									
Select Subject														
Symbol S			3											
Section Company Comp	Gym/Recreation	1	4		1									
Maintenance														
Medical effaire				2 1 2 1										
Medical-diffilities		1							1					
Page	Medical-offsite													
Select S					2				3					
School - Voltech	Roving Patrol		1											
Shakedown	Safety	0	0											
Training	School - Votech													
Training	Shakedown						3							
1		7	2											
Warehouse	Trip Officers													
SUB-TOTAL 16 20 16 12 0 8 3 8 0 132 27 159			6	2	1									
Category A Category B ACTUAL SECURITY POSITIONS Authorized Other	SUB-TOTAL													
ACTUAL SECURITY POSITIONS						0	8	5	61	0	326			
Category A Category B		44.8	10.8	6	3.6	ļ						TOTAL RELIEF		
ACTUAL SECURITY POSITIONS	TOTAL SECURITY STAFF REQUIRED			_									473	
Corrections Colone 3	ACTUAL SECURITY POSITIONS				AE	DITIONA	L SECUR	TY POSI	TIONS RE	QUIRED	14			
Corrections Major 7	Corrections Colonel	3										-		
Corrections Capatain 18							ointments							
TOTAL SECURITY POSITIONS A	Corrections Captain	18		- 2.0go/y	- 000011									
TOTAL			40				PREPARED	Ву:						
TOTAL ACTUAL SECURITY POSITIONS				1										
Total Actual Ranking Officer Positions Total Actual Security Positions Total Actual Ranking Officer Positions Total Actual Ranking Officer Positions Total Ranking Officer Positions Total Inmate Population Total Inmate Population Total Inmate Population 1:18.87							Wardens Sig	nature						
Total Actual Ranking Officer Positions 75	то													
Capacity			BE COMPL	ETED BY				OURCES	OFFICE C	NLY		4.0		
Total Actual Security Positions (Mssgt/Sgt/Cadet) 384 Housing Officers 128 Other Officers 159	Capacity	1410		Tot	Housin al Inmate I	Population	1410				1	otal Inmate Population	1410	
Capacity 1410 Total Officers 459 Total Officers 459 Ratio 1:3.67 Ratio 1:3.59 Ratio 1:2.89 Total Ranking Officer Positions 75 Field Officers 44 Total Relief 65 Total Officer Positions 459 Total Inmate Population 1410 Total Security Staff Required 473 Ratio 1:6.12 Ratio 1:32.05 % 13.78% Total Actual Security Positions (Mssat/Sat/Cadet) 384 Field Officers 44 Additional Security Positions Required 14					Housis									
Total Ranking Officer Positions 75 Field Officers 44 Total Relief 65 Total Officer Positions 459 Total Inmate Population 1410 Total Security Staff Required 473 Ratio 1:6.12 Ratio 1:32.05 % 13.78% Total Actual Security Positions (Mssat/Sat/Cadet) 384 Field Officers 44 Additional Security Positions Required 14	Capacity	1410				al Officers	459					Total Officers	459	
Ratio 1:6.12 Ratio 1:32.05 % 13.78% Total Actual Security Positions (Mssat/Sat/Cadet) 384 Field Officers 44 Additional Security Positions Required 14	Total Ranking Officer Positions	75				ld Officers	44					Total Relief	65	
Total Actual Security Positions (Mssgt/Sgt/Cadet) 384 Field Officers 44 Additional Security Positions Required 14				Tot	al Inmate I						Total		473 13.78%	
	Total Actual Security Positions (Mssgt/Sgt/Cadet) Total Officer Positions	384 459			Fie	ld Officers	44 459			Add	ditional Secu	rity Positions Required	14 473	
Ratio 1:10.20 Ratio 1:10.43 Iotal Security Staff Required 4/3	Ratio		-		101	Ratio					iotal	%		

ADULT SECURITY	STAFFING	SUMMA	MMARY Unit: DWCC/FWCC/SHRC Date: 5/8/2005										
JOB TITLES AND FUNCTIONS	24 Hr.	MANDAT	ORY 10 Hr.	8 Hr.	24 Hr.	NON 12 Hr.	- MANDAT	ORY 8 Hr.	FLEX	# of	F POSITIONS N/M	TOTAL POSITIONS REQUIRED	
Corrections Colonel	24111.	12 111.	10111.	0111.	24111.	12 111.	10111.	01111.	TEEX	mai	10111	REGUIRED	
Corrections Lt. Colonel										0	0	0	
								8		0	8	8	
Corrections Major								5		0	5	5	
Corrections Captain											-		
Corrections Lieutenant	4							11		16	11	27	
	8					3		6		32	12	44	
SUB-TOTAL Corrections Mssgt./Sgt/Ca	12	0	0	0	0	3	0	30	0	48	36	84	
Corrections was guizagues	luet					HOUSIN	IG						
Cellblock Dorms	30 27					3		1		120 108	6	126 109	
Impact	21	5								10	0	10	
SUB-TOTAL	57	5	0	0	0	3 FIELD	0	1	0	238	7	245	
Armory						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1		0	1	1	
Canine										0	0	0	
Field - Reg Dty w/ Restriction Field Crew (Max)	ns							3 12		0	3 12	3 12	
Field Crew (Med)								20		0	20	20	
Field Crew (Min) Field-Medical/EMT								16		0	16 0	16 0	
Project Cleanup								5		0	5	5	
SUB-TOTAL	0	0	0	0	0	0 OTHER	5	57	0	0	57	57	
Canteen						Jiner		4		0	4	4	
Chapel						1				0	2	2	
Control Center	5	1 8		1				2		22	3	24 20	
Food Service Gates-Front Gate	3			'				3		17 12	0	12	
Gates-Gate Officers Internal	2									8	0	8	
Gates-Sallyport Gym/Recreation		3				1		1		6	3	6 3	
Hobby Shop				0 0									
Laundry			2 0 2										
Mailroom Maintenance								3		0	3	3	
Medical-Infirmary	2	2				1		1		12	3	15	
Medical-offsite Other	5			1	1	3				21	6	25 6	
Prison Enterprises								1		0	1	1	
Roving Patrol	2									8	0	8	
Safety School - Academic						1		1		0	2	2	
School - Votech								1		0	1	1	
Shakedown Towers	7									0 28	0	0 28	
Training	,							3		0	3	3	
Trip Officers		8		6		4		3		22	11	33	
Visiting Warehouse								3		0	3 4	4	
SUB-TOTAL	26	22	0	8	1	11	0	36	0	156	62	218	
GRAND TOTAL	95	27	0	8	1	17	0	124	0	442	162	604	
EMPLOYEE RELIEF	76	10.8	0	1.6	J						TOTAL RELIEF	88	
TY STAFF REQUIRED												692	
TUAL SECURITY POSITIO	Category A Authorized	Category B Other		A.F	DITION 4	L SECUR	ITV POST	TIONS P		36	i		
Corrections Colonel	0	Juier		AL	ONA	_ SECOK	031	KE	. goineD	30	ļ.		
Corrections Lt. Colonel	8			A= Autho									
Corrections Major Corrections Captain	5 27		* Category	B= Secur	ity Job App	ointments							
Corrections Lieutenant	42					PREPARED	Ву:						
orrections Mssgt/Sgt./Cadet TOTALS	522 604	52 52				Telephone #							
TOTALO			•		1	Wardens Sig							
TO	TAL ACTUAL	SECURITY P	OSITIONS	656]								
		то	BE COMP	PLETED B	Y HEADQ	JARTERS I	HUMAN RI	SOURCE	S OFFICE	ONLY			
Ranking Officer Positions Capacity Ratio			To	Housir tal Inmate	ng Officers Population Ratio	245 1890 1:7.71				То	Other Officers tal Inmate Population Ratio	218 1890 1:8.67	
ositions (Mssgt/Sgt/Cadet) Capacity Ratio	574 1890				ng Officers tal Officers	245 656 1:2.68					Other Officers Total Officers	218 656 1:3.01	
Ranking Officer Positions Total Officer Positions	82 656		To		Ratio Id Officers Population	57 1890	-			Total Se	Ratio Total Relief	88 692 12.77%	
Ratio psitions (Mssgt/Sgt/Cadet) Total Officer Positions	Ratio 1:8 Ratio 1:33.16 % qt/Sqt/Cadet) 574 Field Officers 57 Additional Security Positions Required												
Ratio						1:11.51					% _.	692 5.26%	

SECURITY STAFFING SUMMARY Unit: EHCC Date: 4/1/2005												
JOB TITLES AND FUNCTIONS	2411-	MANDAT		0.11-	24.11=		- MANDAT		FLEY		of POSITIONS	TOTAL POSITIONS
Corrections Colonel	24 Hr.	12 Hr.	10 Hr.	8 Hr.	24 Hr.	12 Hr.	10 Hr.	8 Hr.	FLEX	MAN	N/M	REQUIRED
Corrections Lt. Colonel								4		0	4	4
Corrections Lt. Coloner								6		0	6	6
Corrections Major	3							6		12	6	18
Corrections Captain	J							J		12	Ů	10
Commention of Lincoln and	3							9		12	9	21
Corrections Lieutenant	4			2	3			11		18	23	41
SUB-TOTAL Corrections Mssgt./Sgt/Cadet	10	0	0	2	3	0	0	36	0	42	48	90
Corrections mssgt//sgr/cauet				ŀ	IOUSIN	G						
Cellblock Dorms	20 20					3		4 9		80 80	10 11	90 91
Impact	2	3				1		1		14	3	17
SUB-TOTAL	42	3	0	0	0 FIELD	5	0	14	0	174	24	198
Armory				1						1	0	1
Canine					2			2		0	2	2
Field - Reg Dty w/ Restrictions Field Crew (Max)					3	1		8		0	14 8	14 8
Field Crew (Med)								19		0	19	19
Field Crew (Min) Field-Medical/EMT								8		0	8 1	8 1
Project Cleanup	0	0	0	1	3	4	0	1	0	0	1 53	1
SUB-TOTAL	0	0	0	1	OTHER	1	0	39	U	1	53	54
Canteen								3		0	3	3
Chapel Control Center	1	1		1				1		7	0	0 8
Food Service		7				2		1		14	5	19
Gates-Front Gate Gates-Gate Officers Internal	1	1			6	7				6	2 38	8 42
Gates-Sallyport				1		,				1	0	1
Gym/Recreation						6		2	12	12		
Hobby Shop Laundry		1		1				4				
Mailroom			4 1 0 0 0									
Maintenance Medical-Infirmary	1				2			1		4	9	0 13
Medical-offsite	2							3		8	3	11
Other Prison Enterprises	1			1		2		15		5	19 0	24 0
Roving Patrol	1				1					4	4	8
Safety School - Academic								2		0	2	2
School - Votech						1		1		0	3	3
Shakedown Towers	8	1						5		0 34	5 0	5 34
Training								17		0	17	17
Trip Officers Visiting			26	2						26 2	0	26 2
Warehouse				1				6		1	6	7
SUB-TOTAL GRAND TOTAL	16 68	11 14	26 26	11	9 15	19 25	0	59 148	0	123 340	133 258	256 598
EMPLOYEE RELIEF	54.4	5.6	5.2	2.8	1						TOTAL RELIEF	68
TOTAL SECURITY STAFF REQUIRED												666
	Category A	Category B	1									
ACTUAL SECURITY POSITIONS	Authorized	Other		AL	DITIONA	L SECUR	ITY POSI	TIONS RE	QUIRED	43	I	
Corrections Colonel Corrections Lt. Colonel	6		* Category	A= Autho	rized T.O.							
Corrections Major	18		1		ity Job App	ointments						
Corrections Captain Corrections Lieutenant	21 41					PREPARED	By: Angela	Whittaker				
Corrections Mssgt./Sgt./Cadet	482	51										
TOTALS	572	51	j		_	Telephone # Wardens Sig		11				•
то	TAL ACTUAL	SECURITY F	POSITIONS	623								-
	TO	BE COMPL	ETED BY	HEADQUA	ARTERS H	IUMAN RES	SOURCES	OFFICE C	ONLY			
Total Actual Ranking Officer Positions Capacity Ratio	90 2145 1:23.83	_	Tot	Housir al Inmate I	ng Officers Population Ratio					1	Other Officers Fotal Inmate Population Ratio	256 2145 1:8.38
Total Actual Security Positions (Mssgt/Sgt/Cadet) Capacity Ratio	533 2145 1:4.02				ng Officers al Officers Ratio	198 623 1:3.15					Other Officers Total Officers Ratio	256 623 1:2.43
Total Ranking Officer Positions Total Officer Positions Ratio	90 623 1:6.92		Tot		ld Officers Population Ratio	54 2145				Total	Total Relief Security Staff Required %	68 666 10.21%
Total Actual Security Positions (Mssgt/Sgt/Cadet) Total Officer Positions Ratio	533 623 1:1.17			Fie Tot	ld Officers al Officers Ratio	54 623			Ad		rity Positions Required Security Staff Required %	43 666 6.46%

SECURITY STAFFING SUMM												
JOB TITLES AND FUNCTIONS	0411	MANDAT		0.11-	04.11:		- MANDAT		E EV		POSITIONS	TOTAL POSITIONS
Corrections Colonel	24 Hr.	12 Hr.	10 Hr.	8 Hr.	24 Hr.	12 Hr.	10 Hr.	8 Hr.	FLEX	MAN	N/M	REQUIRED
				3						3	0	3
Corrections Lt. Colonel				3						3	0	3
Corrections Major												
Corrections Captain		2						3		4	3	7
	1	1						2		6	2	8
Corrections Lieutenant	1	1						2		6	2	8
SUB-TOTAL	2	4	0	6	0	0	0	7	0	22	7	29
Corrections Mssgt./Sgt/Cadet				L	IOUSING	<u>.</u>						
Cellblock	10				OUSING					40	0	40
Dorms	19									76	0	76
Impact SUB-TOTAL	29	0	0	0	0	0	0	0	0	116	0	0 116
002 10 112					FIELD	- C						
Armory										0	0	0
Canine Field - Reg Dty w/ Restrictions										0	0	0
Field Crew (Max)								2		0	2	2
Field Crew (Med) Field Crew (Min)								5		0	0 5	5
Field-Medical/EMT								5		0	0	0
Project Cleanup			•					2		0	2	2
SUB-TOTAL	0	0	0	0	OTHER	0	0	9	0	0	9	9
Canteen								2		0	2	2
Chapel Control Control										0	0	0
Control Center Food Service	9	2								36 4	0	36 4
Gates-Front Gate	1	1								6	0	6
Gates-Gate Officers Internal Gates-Sallyport	1	1								6	0	6
Gym/Recreation	,	·	0 0									
Hobby Shop			0 0									0
Laundry Mailroom				2						2	0	2
Maintenance				2						2	0	2
Medical-Infirmary	1									0	0	0
Medical-offsite Other								3		0	3	3
Prison Enterprises										0	0	0
Roving Patrol Safety	2	1								10 0	0	10 0
School - Academic										0	0	0
School - Votech Shakedown		1								0	0	0
Towers								1		0	1	1
Training										0	0	0
Trip Officers Visiting	2	11 3								30 6	0	30 6
Warehouse				2						2	0	2
SUB-TOTAL GRAND TOTAL	16 47	21 25	0	6 12	0	0	0	6 22	0	112 250	6 22	118 272
EMPLOYEE RELIEF	37.6			2.4	! <u> </u>					200		
	37.6	10	0	2.4	_						TOTAL RELIEF	50
TOTAL SECURITY STAFF REQUIRED												322
ACTUAL SECURITY POSITIONS	Category A Authorized	Other		Al	DDITIONA	L SECUR	ITY POSI	TIONS RI	EQUIRED	26	1	
Corrections Colonel	3										_	
Corrections Lt. Colonel Corrections Major	7			y A= Autho	rized T.O. rity Job App	ointmente						
Corrections Captain	8		Categor	y D- Secui	ny sob App	omunents						
Corrections Lieutenant	8	24				PREPARED	Ву:					
Corrections Mssgt./Sgt./Cadet TOTALS	243 272	24 24				Telephone #						
					1	Wardens Sig	gnature					
то	TAL ACTUAL	SECURITY P	OSITIONS	296	5							
	то	BE COMPLE	TED BY	HEADQUA	RTERS H	JMAN RES	OURCES	OFFICE O	NLY			
Total Actual Ranking Officer Positions Capacity	29 900		To	Housi	ng Officers Population	116 900				Tot	Other Officers	118 900
Ratio			70	a minate	Ratio					700	Ratio	1:7.63
Total Actual Security Positions (Mssgt/Sgt/Cadet) Capacity	267 900				ng Officers tal Officers						Other Officers Total Officers	118 296
Ratio					Ratio	1:2.55					Ratio	1:2.51
Total Ranking Officer Positions Total Officer Positions			To		eld Officers Population	900				Total Se	Total Relief curity Staff Required	50 322
Ratio	1:10.21				Ratio	1:100					%	15.53%
Total Actual Security Positions (Mssgt/Sgt/Cadet) Total Officer Positions	267 296				eld Officers tal Officers	296			Addi		y Positions Required curity Staff Required	26 322
Ratio	1:1.11				Ratio	1:32.89	-				%	8.07%

Conventions L. Colones Conventions C	ADULT SECURITY STAFFING	3 SUMM	MARY Unit: LSP Date: 4/29/2005										
Companies 1	JOB TITLES AND FUNCTIONS	24 Hr.			8 Hr.	24 Hr.				FLEX			
Commissional Commi	Corrections Colonel									11	0	11	11
Companies September Sept	Corrections Lt. Colonel												
Commission Sequence 1	Corrections Major									9	0	9	9
Second	Carrections Contain									18	0	18	18
10	Corrections Captain	5	1			1			17		22	21	43
Company Comp	Corrections Lieutenant	19	1				4	2	23		78	33	111
Company Comp	SUB-TOTAL			0	0	1				38			
SUB-TOTAL 123 12 0 0 2 0 0 0 0 0 0	Corrections Mssgt./Sgt/Cadet				н	OUSING	;						
Sub-Total 13	Cellblock		12			2			2			22	
Mathematical 100 1	Dorms Impact	67					2						
TROMP		123	12	0	0		8	0	2	0	516	26	542
Camer Came	Armory		1			FIELD	1		1		2	3	5
TRIED CREATINGS 1	Canine						1					2	
TRIAL CIPTURE MEMORIAN	Field - Reg Dty w/ Restrictions Field Crew (Max)								20				
Tread Membrated Market	Field Crew (Med)										0	39	
Pages Page	Field Crew (Min)					-							
Control Center Cont	Project Cleanup										0	2	2
Cates Cate	SUB-TOTAL	0	1	0			2	0	62	0	2	66	68
Control Center 6	Canteen								14		0	14	14
Frod Service 1,3 13 14 15 15 16 16 17 12 12 12 12 12 12 13 13	Chapel Control Conter	_				-							
Cales Cale Office Internal Cales Salpyort 1	Food Service	8	13			1	8						
Case-Sulport	Gates-Front Gate												
Management	Gates-Gate Officers Internal Gates-Sallyport	16	7			1			1				
Machicon	Gym/Recreation					2							
Maintenance													
Medical-diffulate	Mailroom								17		0		
Montach Additional Security Positions (Magagings) Carles of 192 103 145	Maintenance Medical-Infirmary	3					1.5	1					
Pison Enterprises	Medical-offsite										0	0	0
Roung Patrol 2 3.5 2 3 3 15 14 29	Other Prison Enterprises	2	2			4.5	15		35				
School- Volbetch School	Roving Patrol	2	3.5			2	3	- ''					
School - Votech	Safety School - Academic												
Training	School - Votech						1		1				
Training 12	Shakedown	26	4				5		7				
Visiting	Training	20	4										
SUB-TOTAL 60 34.5 12 0 10.5 43.5 30 97 0 321 256 577	Trip Officers		_	12			2.5	12	40				
Category A Category B ADDITIONAL SECURITY POSITIONS TOTAL RELIEF 188	Warehouse		5				3.5						
TOTAL SECURITY STAFF REQUIRED 188													
TOTAL SECURITY STAFF REQUIRED TOTAL SECURITY POSITIONS Category A Category B		·	ı			T 10.0	07.0	<u> </u>	201		303		
Category A Category B		103.0	13.0	2.4		1						TOTAL KELIEF	
ACTUAL SECURITY POSITIONS Authorized Other	TOTAL SECONTT STATT REQUIRED	Category A	Category B	1									1007
Carrections Lt. Colone		Authorized			AE	DITIONA	L SECUR	TY POSI	TIONS RE	QUIRED	76		
Corrections Major 18				* Categor	v A= Autho	orized T.O.							
Corrections Lieutenant	Corrections Major	18					pointments						
TOTALS 1379 112 Wardens Signature Still Wardens Signature Wardens Sign							PREPARED	Ву:					
TOTAL ACTUAL SECURITY POSITIONS		1187											
TOTAL ACTUAL SECURITY POSITIONS	TOTALS	1379	112	ı		_							
Total Actual Ranking Officer Positions 192	то	TAL ACTUAL	SECURITY P	OSITIONS	1491								
Capacity 5108 Total Inmate Population 5108 Ratio 5108 Ratio 5108 Ratio 1:28.57		то в	E COMPLE	TED BY H	IEADQUA	RTERS HU	JMAN RES	OURCES	OFFICE C	NLY			
Capacity 5168 Total Officers 1491 Total Officers 1491 1:2.58	Capacity	5108		То	Housii tal Inmate	Population	5108				Tot	al Inmate Population	5108
Total Officer Positions 1491 Total Inmate Population 5108 Total Security Staff Required 1567 11.99%	Capacity	5108				tal Officers	1491					Total Officers	1491
Total Officer Positions 1491 Total Officers 1491 Total Security Staff Required 1567	Total Officer Positions	1491		To		Population	5108				Total Se	curity Staff Required	1567
	Total Officer Positions	1491		Field Officers 68 Additional Security Positions Required Total Officers 1491 Total Security Staff Required									1567

ADULT SECURITY STAFFING	3 SUMN			Unit:	PUC					Date:	5/1/2005	
JOB TITLES AND FUNCTIONS	24 Hr.	MANDAT 12 Hr.	ORY 10 Hr.	8 Hr.	24 Hr.	NON 12 Hr.	- MANDAT	8 Hr.	FLEX	# o	F POSITIONS N/M	TOTAL POSITION
orrections Colonel												
									1	0	1	1
orrections Lt. Colonel									2	0	2	2
Corrections Major									_			
									4	0	4	4
Corrections Captain	2			2			1	2		10	3	13
Corrections Lieutenant										10	3	13
	2	2		2				8		14	8	22
SUB-TOTAL	4	2	0	4	0	0	1	10	7	24	18	42
Corrections Mssgt./Sgt/Cadet				Н	OUSING	3						
Cellblock	3									12	0	12
Dorms	17									68	0	68
mpact SUB-TOTAL	20	0	0	0	0	0	0	0	0	0 80	0	0 80
SUB-TUTAL	20	U	U	, U	FIELD	0	U	, U	U	_ 00		00
urmory										0	0	0
Canine										0	0	0
ield - Reg Dty w/ Restrictions								1		0	1	1
ield Crew (Max)								4		0	4	4
ield Crew (Med) ield Crew (Min)								12		0	0 12	12
rield-Medical/EMT										0	0	0
Project Cleanup							3			0	3	3
SUB-TOTAL	0	0	0	0	0 OTHER	0	3	17	0	0	20	20
Contoon					OTHER					-	4	
Canteen Chapel								1		0	0	0
Control Center	2									8	0	8
Food Service		4								8	0	8
Gates-Front Gate	111									4	0	4
Gates-Gate Officers Internal Gates-Sallyport	1	1								2	0	2
Gym/Recreation		'				3				0	6	6
Hobby Shop										0	0	0
aundry								1		0	1	2
Mailroom		2 0 2										
Maintenance Medical-Infirmary	1	0 0										
Medical-offsite						2				0	4	4
Other								4		0	4	4
Prison Enterprises								2		0	2	2
Roving Patrol					2					0	8	8
Safety School - Academic								1		0	1	<u> </u>
School - Votech								1		0	1	1
Shakedown		2								4	0	4
Fowers	6									24	0	24
Fraining Frip Officers		10						1		20	0	20
/isiting						5		1		0	11	11
Varehouse									1	0	1	1
SUB-TOTAL	11	17	0	0	2	10	0	14	1	78	43	121
GRAND TOTAL	35	19	0	4	2	10	4	41	8	182	81	263
EMPLOYEE RELIEF	28	7.6	0	0.8							TOTAL RELIEF	36
TOTAL SECURITY STAFF REQUIRED												299
Ī	Category A	Category B	l									
ACTUAL SECURITY POSITIONS	Authorized	Other		ADI	DITIONAL	SECURI	TY POSI1	TIONS RE	QUIRED	14		
Corrections Colonel	1		* Cat	. A= A	wired T C							
Corrections Lt. Colonel Corrections Major	<u>2</u> 4			y A= Autho v B= Secur		oointments						
Corrections Wajor Corrections Captain	13		Julegor	, 2 Jecui	, coo npj							
Corrections Lieutenant	22					PREPARED	Ву:					
Corrections Mssgt./Sgt./Cadet	221	22				Tolo-+						
TOTALS	263	22	l			Telephone i Wardens Si						
703	TAL ACTUAL	SECURITY P	OSITIONS	285	i '							
101					•							
		E COMPLE	TED BY F				SOURCES	OFFICE	ONLY			
Total Actual Ranking Officer Positions	42 860		To		ng Officers Population	80 860				To	Other Officers tal Inmate Population	121 860
	1:20.48		10	ate	Ratio					70	Ratio	1:7.11
Capacity Ratio					ng Officers	80					Other Officers	121
Capacity Ratio Total Actual Security Positions (Mssgt/Sgt/Cadet)	243			Housii	ig Officers							
Capacity Ratio	243 860 1:3.54			Tot	al Officers Ratio	285 1:3.56					Total Officers Ratio	285 1:2.36
Capacity Ratio Total Actual Security Positions (Mssgt/Sgt/Cadet) Capacity Ratio	860			Tot	al Officers	285					Total Officers	
Capacity Ratio Total Actual Security Positions (Mssgt/Sgt/Cadet) Capacity Ratio Total Ranking Officer Positions Total Officer Positions	860 1:3.54 42 285		То	Tot	al Officers Ratio Id Officers Population	285 1:3.56 20 860				Total Se	Total Officers Ratio	1:2.36 36 299
Capacity Ratio Total Actual Security Positions (Mssgt/Sgt/Cadet) Capacity Ratio Total Ranking Officer Positions	860 1:3.54 42		То	Tot Fie tal Inmate	al Officers Ratio	285 1:3.56 20					Total Officers Ratio Total Relief ecurity Staff Required	1:2.36

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SECURITY STAFFING SUMM.	ARY	Unit: WCI Date: 5/6/2005											
JOB TITLES AND FUNCTIONS	24 11-	MANDAT		0.11-	24.11=		- MANDAT		FLEY		POSITIONS	TOTAL POSITIONS	
Corrections Colonel	24 Hr.	12 Hr.	10 Hr.	8 Hr.	24 Hr.	12 Hr.	10 Hr.	8 Hr.	FLEX	MAN	N/M	REQUIRED	
2									1	0	1	1	
Corrections Lt. Colonel									2	0	2	2	
Corrections Major													
Corrections Captain									4	0	4	4	
	1								6	4	6	10	
Corrections Lieutenant	5					1			6	20	8	28	
SUB-TOTAL	6	0	0	0	0	1	0	0	19	24	21	45	
Corrections Mssgt./Sgt/Cadet				Н	OUSING	;							
Cellblock	7	3			2	2				34	12	46	
Dorms Impact	17									68	0	68 0	
SUB-TOTAL	24	3	0	0	2	2	0	0	0	102	12	114	
Armory					FIELD			1		0	1	1	
Canine								1		0	1	1	
Field - Reg Dty w/ Restrictions					-					0	0	0	
Field Crew (Max) Field Crew (Med)							L	6 16		0	6 16	6 16	
Field Crew (Min)								14		0	14	14	
Field-Medical/EMT Project Cleanup							3	1		0	4	<u> </u>	
SUB-TOTAL	0	0	0	0	0	0	3	40	0	0	43	43	
0					OTHER								
Canteen Chapel						1			1	0	0	0	
Control Center	2		3 1 6 1										
Food Service	_	3	4 0										
Gates-Front Gate Gates-Gate Officers Internal	2	2	2 12 4										
Gates-Sallyport			1 0 1										
Gym/Recreation Hobby Shop			1 0 2 0 0										
Laundry			1 0 1									1	
Mailroom		2	2 4 0										
Maintenance Medical-Infirmary	1	1				1		2		6	2	2 8	
Medical-offsite										0	0	0	
Other Prison Enterprises									2	0	0	0	
Roving Patrol		1				1				2	2	4	
Safety										0	0	0	
School - Academic School - Votech						1		3		0	3	3	
Shakedown										0	0	0	
Towers Training	5				2				1	20	8	28 1	
Trip Officers									6	0	6	6	
Visiting		2						2	1	4	2	5 2	
Warehouse SUB-TOTAL	11	11	0	0	2	7	0	10	11	0 66	43	109	
GRAND TOTAL	41	14	0	0	4	10	3	50	30	192	119	311	
EMPLOYEE RELIEF	32.8	5.6	0	0]						TOTAL RELIEF	38	
TOTAL SECURITY STAFF REQUIRED												349	
	Category A					. 0=5::	(T) (T = -	TIO::::: -			ſ		
ACTUAL SECURITY POSITIONS Corrections Colonel	Authorized 1	Other		AL	ΙΟΝΑ ΙΟΝΑ	L SECUR	ii y POSI	IIONS RI	EQUIRED	1			
Corrections Lt. Colonel	2		* Categor	y A= Autho	rized T.O.								
Corrections Major	4		* Categor	y B= Secur	ity Job App	ointments							
Corrections Captain Corrections Lieutenant	10 28					PREPARED	Ву:						
Corrections Mssgt./Sgt./Cadet	276	27				T-1- 1							
TOTALS	321	27	l	_		Telephone # Wardens Si							
то	TAL ACTUAL	SECURITY P	OSITIONS	348									
		BE COMPLE				JMAN RES	OURCES	OFFICE O	NLY				
Total Actual Ranking Officer Positions	45	_ 30.m EL	,		ng Officers	114			-		Other Officers	109	
Capacity Ratio	1132 1:25.16		То		Population Ratio	1132				Tota	al Inmate Population Ratio	1132 1:10.38	
Total Actual Security Positions (Mssgt/Sgt/Cadet)	303			Housi	ng Officers	114	_				Other Officers	109	
Capacity Ratio	1132 1:3.74			To	tal Officers Ratio						Total Officers Ratio	348 1:3.19	
Total Ranking Officer Positions	45				ld Officers	43				_	Total Relief	38	
Total Officer Positions Ratio	348 1:7.73	_	То	tal Inmate	Population Ratio	1132 1:26.33	_			Total Sec	curity Staff Required %	349 10.99%	
Total Actual Security Positions (Mssgt/Sgt/Cadet)	303				eld Officers	43			Addit	ional Security	Positions Required	1	
Total Officer Positions Ratio	348 1:1.15			10	tal Officers Ratio		-			i otal Sec	curity Staff Required %	349 0.40%	

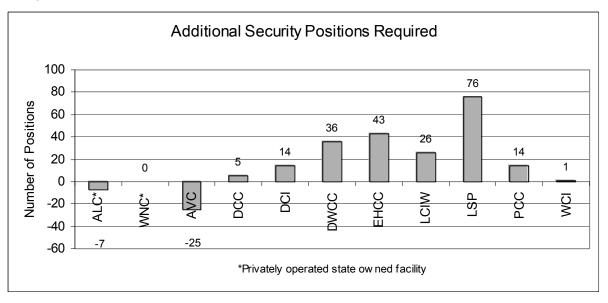
ADULT SECURITY STAFFING	SUMM	MMARY Unit: ALC Date: 4/5/2005											
JOB TITLES AND FUNCTIONS		MANDAT					- MANDAT				POSITIONS	TOTAL POSITIONS	
Asst. Warden	24 Hr.	12 Hr.	10 Hr.	8 Hr.	24 Hr.	12 Hr.	10 Hr.	8 Hr. 2	FLEX	MAN 0	N/M 2	REQUIRED 2	
7000 Traidell								_				-	
Corrections Lt. Colonel										0	0	0	
Corrections Major								2		0	2	2	
GOTTECHOTTS MAJOT										0	0	0	
Corrections Captain	1							8		4	8	12	
Corrections Lieutenant	2				1	2		3		8	0 11	0 19	
Softediona Lieutenant								J		Ů		13	
SUB-TOTAL	3	0	0	0	1	2	0	15	0	12	23	35	
Corrections Mssgt./Sgt/Cadet				н	OUSING	}							
Cellblock	4				1	2				16	8	24	
Dorms	12									48	0	48	
Impact SUB-TOTAL	16	0	0	0	1	2	0	0	0	64	0 8	72	
302 101112					FIELD	_					,	.=	
Armory								1		0	1	1	
Canine								1		0	1	1	
Field - Reg Dty w/ Restrictions Field Crew (Max)								6		0	6	6	
Field Crew (Med)								12		0	12	12	
Field Crew (Min)								5		0	5	5	
Field-Medical/EMT								2		0	2	2	
Project Cleanup SUB-TOTAL	0	0	0	0	0	0	0	27	0	0	27	27	
	ı	I			OTHER								
Canteen								3		0	3	3	
Chapel Control Center	2				1					0 8	0 4	12	
Food Service					1	2				0	8	8	
Gates-Front Gate	1									4	0	4	
Gates-Gate Officers Internal					6	1				0	26	26	
Gates-Sallyport						1		1		0	2	2	
Gym/Recreation Hobby Shop						1				0	0	0	
Laundry								1		0	1	1	
Mailroom			2 0 2										
Maintenance		1 0 1										1 -	
Medical-Infirmary Medical-offsite	1							1		0	0	5 0	
Other								4		0	4	4	
Prison Enterprises						2		3		0	7	7	
Roving Patrol						1				0	2	2	
Safety School - Academic								1		0	1	1	
School - Votech								1		0	1	1	
Shakedown						1		3		0	5	5	
Towers	4									16	0	16	
Training Trip Officers								8		0	0 8	0 8	
Visiting								Ŭ		0	0	0	
Warehouse								1		0	1	1	
SUB-TOTAL GRAND TOTAL	8 27	0	0	0	8 10	9	0	30 72	0	32 108	80 138	112 246	
					1	13		12		100			
EMPLOYEE RELIEF	14.04	0	0	0	J						TOTAL RELIEF	14	
TOTAL SECURITY STAFF REQUIRED												260	
ACTUAL OF CURITY POST	Category A				יייייייייייייייייייייייייייייייייייייי	1 65005	ITV 000	TIONS 5	-01"		1		
ACTUAL SECURITY POSITIONS Asst Warden	Authorized 2	Other		AL	DITIONA	L SECUR	IIY POSI	HONS RI	EQUIRED	-7	J		
Asst. Warden Corrections Lt. Colonel			* Category	/ A= Authori	zed T.O.								
Corrections Major	2				y Job Appoi	ntments							
Corrections Captain						nnes							
Corrections Lieutenant Corrections Mssgt./Sgt./Cadet	19 232					PREPARED	ву:						
TOTALS	267	0				Telephone #	1					i	
					1	Wardens Sig	gnature					•	
то	TAL ACTUAL	SECURITY P	OSITIONS	267	j								
	то	BE COMPLE	TED BY	HEADQUA	RTERS HU	JMAN RES	OURCES (OFFICE O	NLY				
Total Actual Ranking Officer Positions	35			Housi	ng Officers	72					Other Officers	112	
Capacity Ratio	1461		To	otal Inmate	Population Ratio	1461				Tot	al Inmate Population Ratio	1461 1:13.04	
Total Actual Security Positions (Mssgt/Sgt/Cadet)	232			Housi	ng Officers						Other Officers	112	
Capacity Ratio	1461				tal Officers Ratio	267					Total Officers Ratio	267 1:2.38	
Total Ranking Officer Positions		-		-	Ratio Id Officers		•				Total Relief	1:2.38	
Total Officer Positions	267		To		Population	1461				Total Se	curity Staff Required	260	
Ratio		•			Ratio		-				%	5.40%	
Total Actual Security Positions (Mssgt/Sgt/Cadet) Total Officer Positions	232 267								Addi			-7 260	
Ratio													

SECURITY STAFFING SUMMARY Unit: WNC										Date:	5/9/2005	
JOB TITLES AND FUNCTIONS		MANDA					MANDA		T		POSITIONS	TOTAL POSITIONS
Corrections Colonel/Chief of Security	24 Hr.	12 Hr.	10 Hr.	8 Hr.	24 Hr.	12 Hr.	10 Hr.	8 Hr.	FLEX	MAN	N/M	REQUIRED
								1		0	1	1
Corrections Lt. Colonel/Asst. Chief								1		0	1	1
Corrections Major/HUM												
Corrections Captain								5		0	5	5
Corrections Lieutenant	1			3				2		7	2	9
	4			2				3		18	3	21
SUB-TOTAL Corrections Mssgt./Sgt/Cadet	5	0	0	5	0	0	0	12	0	25	12	37
			1		HOUS	ING					1	
Cellblock Dorms	3 12									12 48	0	12 48
Impact										0	0	0
SUB-TOTAL	15	0	0	0	0 FIEL	D D	0	0	0	60	0	60
Armory								1		0	1	1
Canine Field - Reg Dty w/ Restrictions								1		0	1	<u> </u>
Field Crew (Max)								8		0	8	8
Field Crew (Med) Field Crew (Min)							2	5 2		0	5 4	5 4
Field-Medical/EMT							2			0	0 2	0 2
Project Cleanup SUB-TOTAL	0	0	0	0	0	0	4	18	0	0	22	22
Canteen					ОТНЕ	ER		3		0	3	3
Canteen Chapel								0		0	0	0
Control Center/CountRoom Food Service	2				1					8	0 4	<u>8</u> 4
Gates-Front Gate	1				Ľ				1	4	1	5
Gates-Gate Officers Internal Gates-Sallyport	1							12		4 0	12 1	<u>16</u> 1
Gym/Recreation						2				0	4	4
Hobby Shop Laundry							2			0	0 2	2
Mailroom										0	0	0
Maintenance Medical-Infirmary	2							2		0	0	2 8
Medical-offsite						0	0					
Other Prison Enterprises					1			10		0	14 2	14 2
Roving Patrol	1									4	0	4
Safety School - Academic								1		0	1	<u>1</u> 1
School - Votech								1		0	0	1 0
Shakedown Towers	4									16	0	16
Law Library Trip Officers								7		0	7	7
Visiting								2		0	2	2
Warehouse SUB-TOTAL	11	0	0	0	2	2	2	0 43	1	0 44	0 58	0 102
GRAND TOTAL	31	0	0	5	2	2	6	73	1	129	92	221
EMPLOYEE RELIEF	24.8	0	0	1	1						TOTAL RELIEF	26
TOTAL SECURITY STAFF REQUIRED	1											247
												241
	Category A Authorized		3 	ΔDI	ΠΙΤΙΟΝΔΙ	. SECURIT	TY POSIT	TIONS RI	OURED	0	7	
Corrections Colonel	1	Other					77 007	TONO AL	LQUINED		ш	
Corrections Lt. Colonel Corrections Major	1 5			ry A= Au		T.O. Appointr	nents					
Corrections Captain	9		22.090	,_ 500								
Corrections Lieutenant Corrections Mssgt./Sgt./Cadet	21 210					PREPAR	ED By:					
TOTALS	247	0				Telephon						
TOTAL AC	CTUAL SEC	URITY PO	SITIONS	247		Wardens	signatu	16				
	TO	BE COMP	I ETEN P	V HEADO	IIARTER	S HIIMAN	RESOLU	PCES OF	EICE ON	ıv		
		DE COMP	,_0				. LSOUI		. ICL ON			
Total Actual Ranking Officer Positions Capacity	37 1538		Total	Housing Inmate Po	Officers opulation					Total li	Other Officers	102 1538
Ratio	1:41.57		. 5.07			1:25.63					Ratio	1:15.08
	41.567568					25.6333						15.07843137
Total Actual Security Positions (Mssgt/Sgt/Cadet)					Officers						Other Officers	102
Capacity Ratio	1538 1:7.32			rota	Officers Ratio						Total Officers Ratio	247 1:2.42
	7.3238095					4.11667						2.421568627
Total Ranking Officer Positions					l Officers	22					Total Relief	26
Total Officer Positions Ratio			Total	Inmate Po		1538 1:69.91			Т	otal Securi	ity Staff Required	247 10.45%
Kallo	6.6756757	•				69.9091					/6 <u>-</u>	1510/0
Total Actual Security Positions (Mssgt/Sgt/Cadet)	210			Field	l Officers	22		A	dditional	Security Pe	ositions Required	0
Total Officer Positions	247				Officers	247				-	ity Staff Required	247
Ratio	1:1.18 1.1761905				Katio	1:11.23					% <u>-</u>	-0.08%

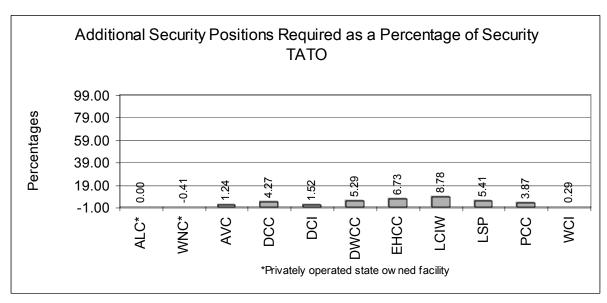
14. SECURITY STAFFING SUMMARY OF ADDITIONAL POSITIONS REQUIRED

Chart **D.14.a.** depicts the number of additional security positions required at each institution as determined by the Security Staffing Summary. The number is determined by subtracting the facility's total number of established security positions from the number of security positions required for mandatory and non-mandatory posts plus the relief factor. Chart **D.14.b.** depicts the additional security positions required as a percentage of each facility's Security TATO. The differences in the numbers of additional positions required at each unit can be attributed to the physical design of the facility.

D.14.a.



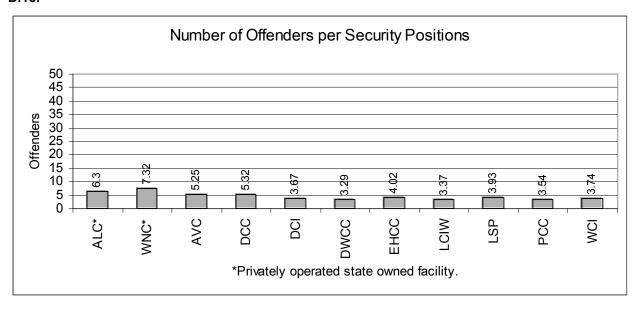
D.14.b.



15. NUMBER OF OFFENDERS PER SECURITY OFFICER POSITIONS

Chart **D.15.** depicts the number of offenders per security officer position inclusive of the titles: Cadet, Sergeant, and Sergeant Master.

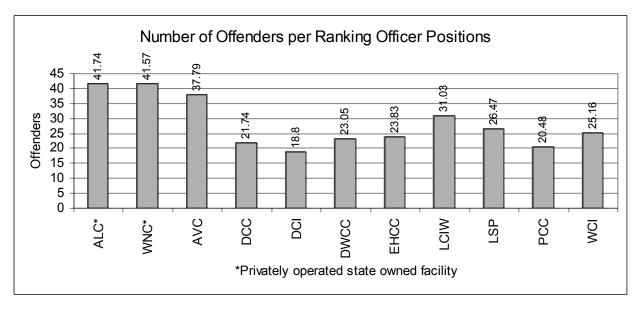
D.15.



16. NUMBER OF OFFENDERS PER RANKING OFFICER POSITIONS

Chart **D.16.** depicts the number of offenders per ranking officer positions. Ranking officer positions are Colonel, Lt. Colonel, Major, Captain, and Lieutenant.

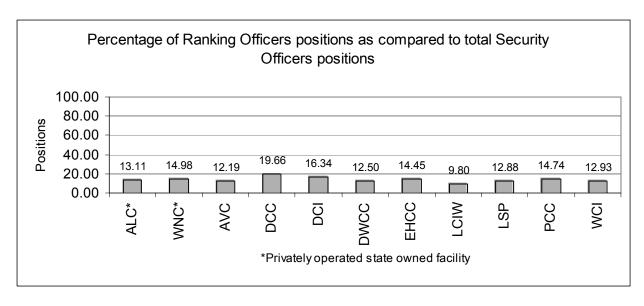
D.16.



17. RANKING OFFICER POSITIONS COMPARED TO TOTAL SECURITY OFFICER POSITIONS

Chart **D.17.** depicts the percentage of ranking officer positions as compared to the total number of security positions (Cadet thru Colonel). Ranking officer positions are Colonel, Lt. Colonel, Major, Captain, and Lieutenant.

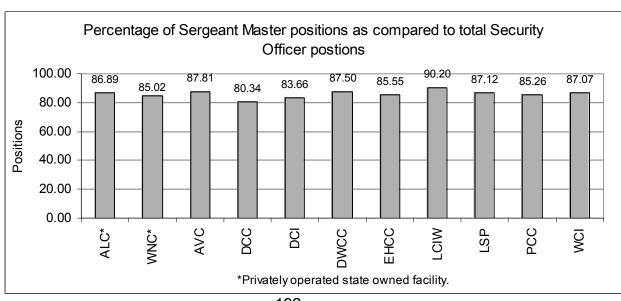
D.17.



18. OFFICER POSITIONS COMPARED TO TOTAL SECURITY OFFICER POSITIONS

Chart **D.18.** depicts the percentage of security officer positions (Cadet thru Sergeant Master) as compared to the total number of security positions (Cadet thru Colonel).

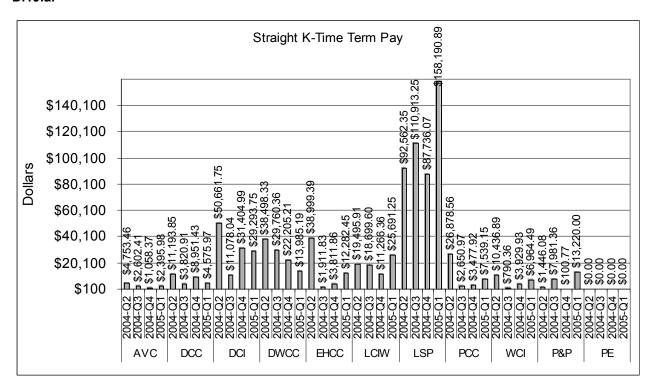
D.18.



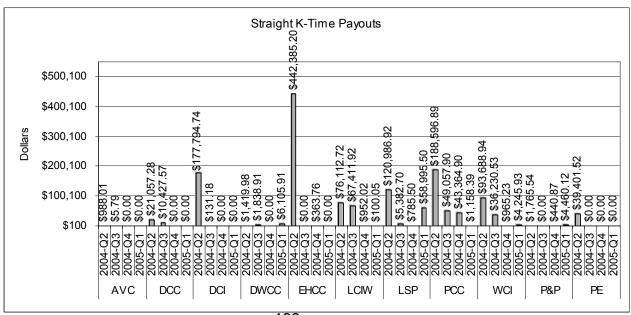
19. STRAIGHT K-TIME PAYMENTS

The following charts depict the payments made to employees for accumulated State Overtime. State Overtime is compensated at the hour-for-hour rate. Chart **D.19.a.** depicts Straight K-Time termination pay which occurs when an employee separates from the Department. Chart **D.19.b.** depicts Straight K-Time payouts made to active employees to reduce the institutions Straight K-Time liability. Data is only available beginning Q2 of 2004.

D.19.a.



D.19.b.

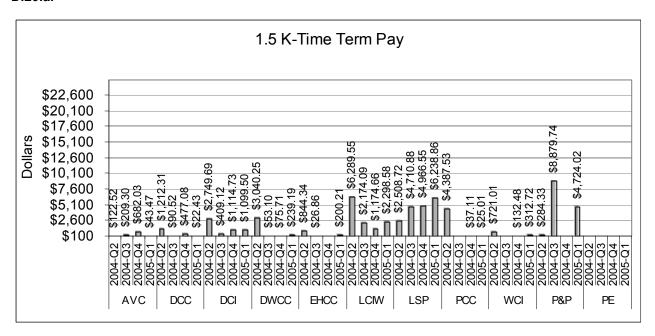


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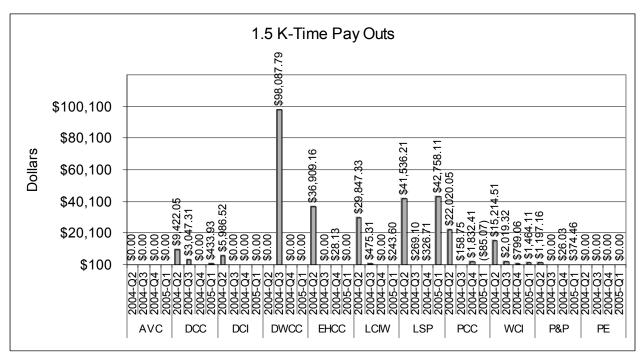
20. 1.5 K-TIME PAYMENTS

The following charts depict the payments made for accumulated Fair Labor Standards Act (FLSA) Overtime. FLSA overtime is compensated at the time and one-half rate. Chart **D.20.a.** depicts 1.5 K-Time termination pay which occurs when an employee separates from the Department. Chart **D.20.b.** depicts 1.5 K-Time pay outs made to active employees to reduce the institutions 1.5 K-Time liability. Data is only available beginning Q2 of 2004.

D.20.a.



D.20.b.

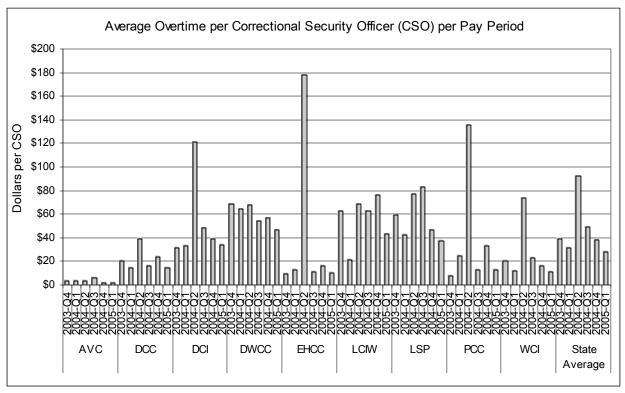


21. AVERAGE OVERTIME PER CORRECTIONAL SECURITY OFFICER (CSO) PER PAY PERIOD

State Facilities

Chart **D.21.** depicts the average overtime paid per Correctional Security Officer (CSO) per pay period for state facilities. The overtime paid per CSO is derived by dividing the average amount paid for security overtime per pay period per quarter by the number of (TATO) CSOs.

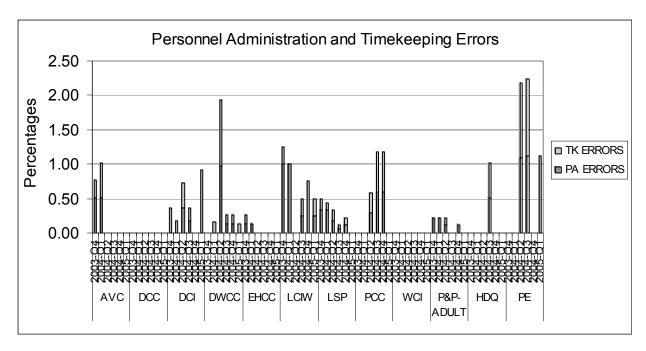
D.21.



22. ISIS-HR PAYROLL LOCK-OUT REPORT

Charts **D.22**. depicts ISIS-HR payroll reports that indicate problems with payroll data that will result in an employee not receiving a payroll check if a correction is not made by Wednesday of pay day week. All errors are reported as a percentage of each institution's TATO.

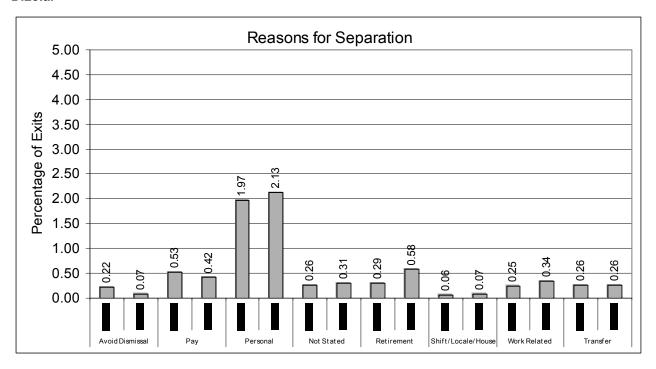
D.22.



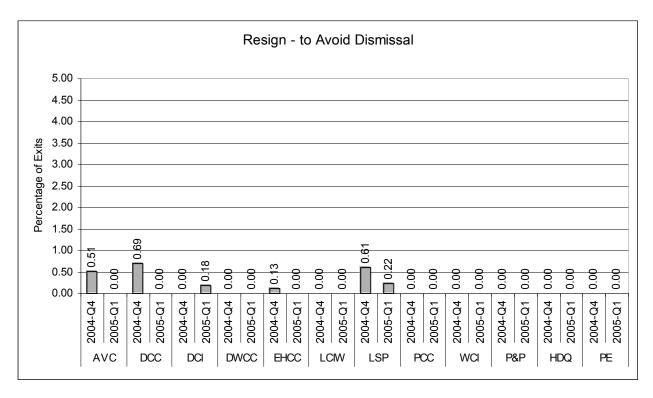
23. REASONS FOR EMPLOYEE SEPARATION AND RESIGNATION

Charts **D.23.a.** thru **D.23.b.vii.** depict the reasons for which employees separate from the Department. Department Regulation No. A-02-038 requires that employees complete an Employee Resignation and Separation Processing form upon resignation or separation from employment. The regulation took effect in August of 2004; therefore, data is only reported beginning Q4 of 2004. The following reasons for separation and resignation are reported as a percentage of each units Total Table of Allocated Organization.

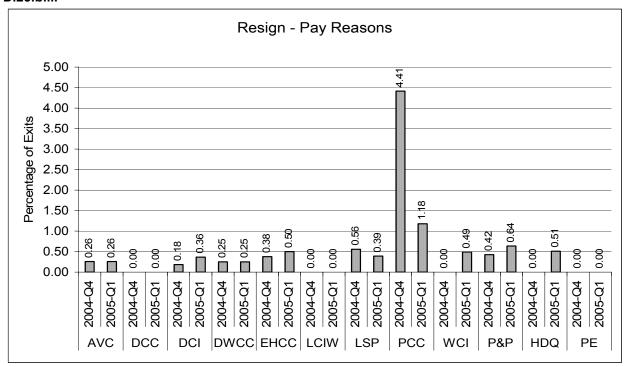
D.23.a.



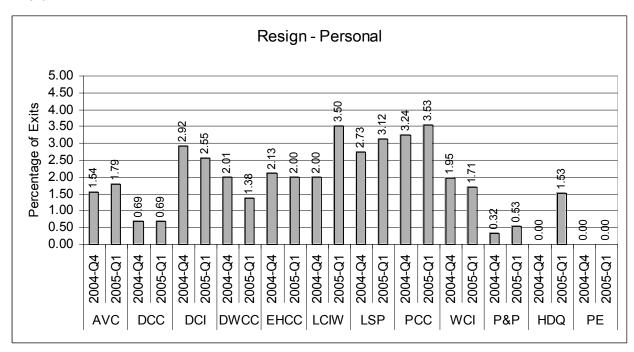
D.23.b.i.



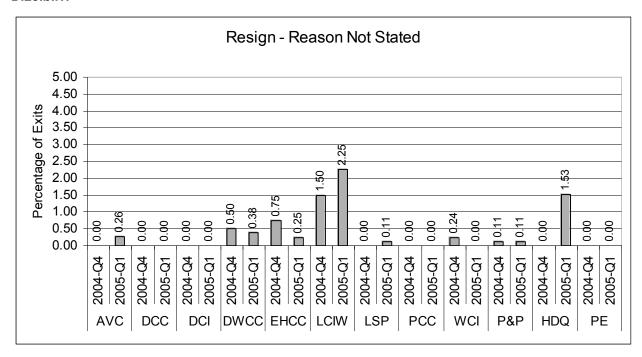
D.23.b.ii.



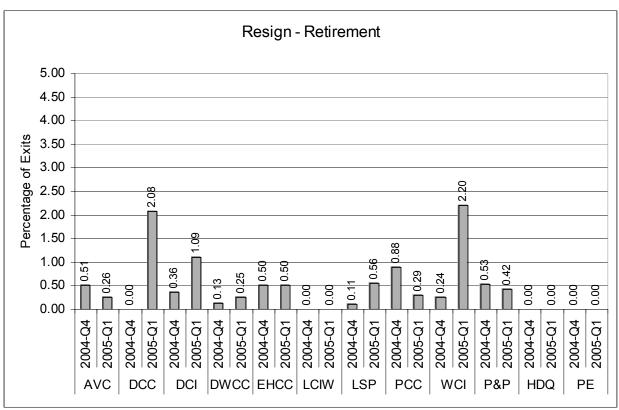
D.23.b.iii.



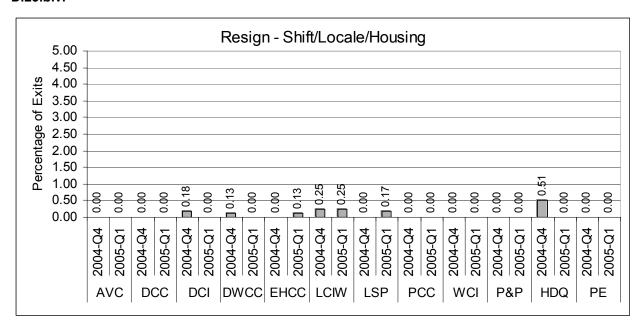
D.23.b.iv.



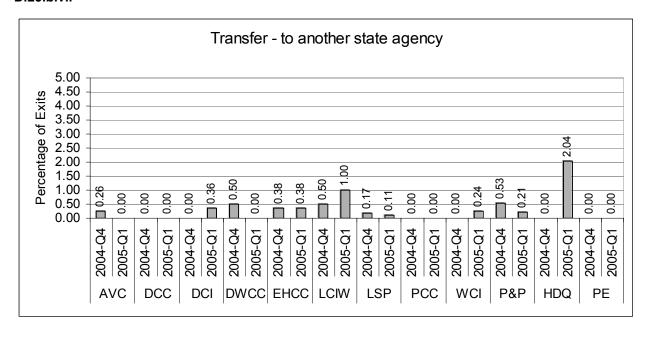
D.23.b.iv.



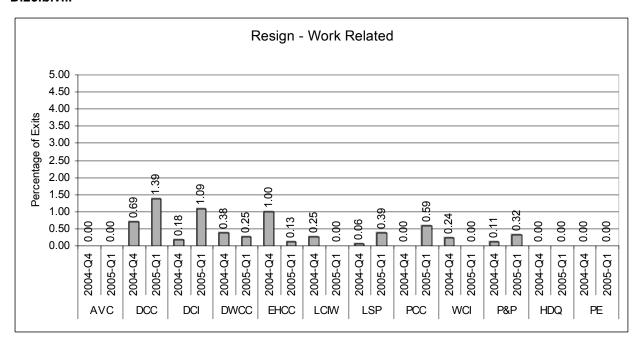
D.23.b.v.



D.23.b.vi.



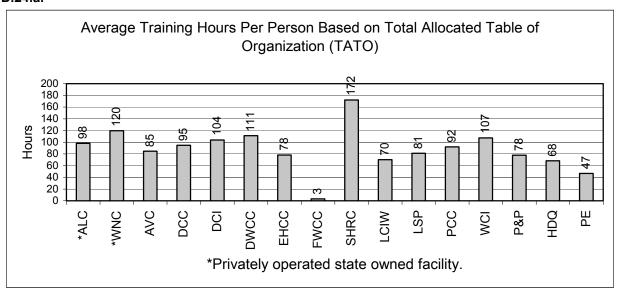
D.23.b.vii.



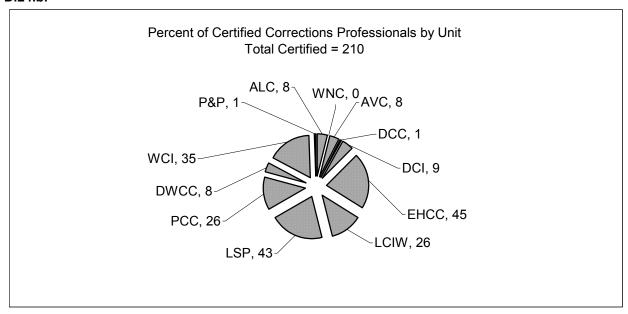
24. EMPLOYEE TRAINING

Chart **D.24.a.** indicates the average number of training hours per person by unit from Q2 of 2004 through Q1 of 2005. FWCC's low training numbers are due to training prior to February 2005 being entered under the DWCC location code. SHRC's training hours are higher due to institutional start up training upon opening the facility in June 2004.

D.24.a.



D.24.b.



The Department leads the nation in total number of Certified Corrections Professional designations by the American Correctional Association (ACA). As of August 2003 there were only 173 CCPs among state facilities and Probation and Parole, in October 2004 the number increased to 210.

D.24.c.

